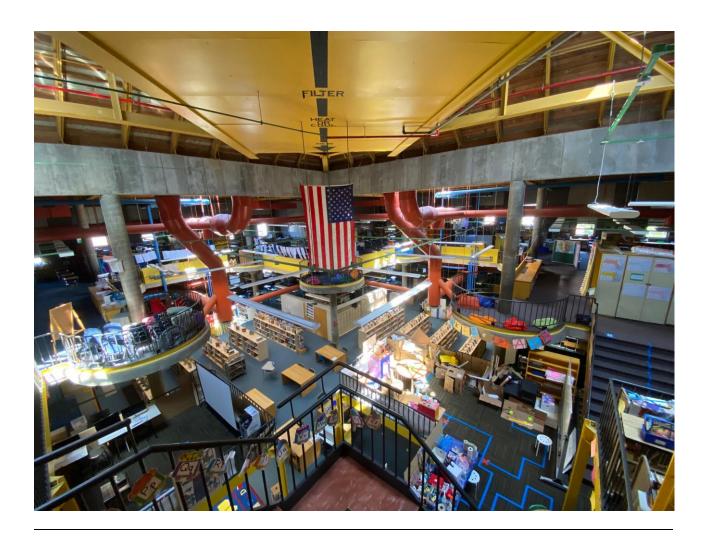


JOHN R. PIERCE SCHOOL

Brookline, MA



OPM Monthly Project Update Report

March 2022

FS	SD	DD	CD	BIDDING	CONSTRUCTION	CLOSEOUT	SITE
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During the month of December, the project team assembled and submitted the Preferred Schematic Report (PSR) to the Massachusetts School Building Authority (MSBA) on December 23, 2021. The MSBA reviewed the PSR submission and provided comments on January 24, 2022. The Project Team met with the MSBA's Facilities Assessment Subcommittee on February 2, 2022. The MSBA Board of Directors approved the project to proceed into Schematic Design on March 2, 2022.

The project is currently on target to hit the following milestone dates:

- 06/15/21 (A) Preliminary Design Program (PDP) Submission due to MSBA for staff review (submitted)
- 12/23/21(A) Preferred Schematic Report (PSR) submitted to MSBA
- 02/02/22 (A) Facilities Assessment Subcommittee (FAS) Meeting with MSBA
- 03/02/22 (A) MSBA Board of Directors Meeting to approve PSR
- 05/09/22 SD Documents provided to Estimators
- 06/22/22 Schematic Design (SD) Report submitted to MSBA
- 08/31/22 MSBA Board of Directors Meeting for Project Scope & Budget
- Town Meeting Vote & Debt Exclusion Override: September / October 2022

I. TASKS COMPLETED THROUGH MARCH 2022

The following tasks were completed in the month of March 2022:

- 03/01/22 Design meetings with teachers and staff
 03/01/22 Submit Monthly Report to the Town and MSBA
 03/02/22 MSBA Board of Directors Meeting to approve the project into SD
 03/02/22 Design meetings with teachers and staff
 03/02/22 Weekly Project Team Meeting with Staff
 03/03/22 Design meetings with teachers and staff
- 03/04/22 Design meetings with teachers and staff
 03/08/22 March Building Commission Meeting
- 03/09/22 Weekly Project Team Meeting with Staff
 03/16/22 Weekly Project Team Meeting with Staff
- 03/23/22 Weekly Project Team Meeting with Staff
- 03/28/22 Reimbursement Request #6 to be Submitted to the MSBA

II. TASKS PLANNED FOR APRIL 2022

The following tasks are planned for the month of April 2022:

- 04/05/22 Design meetings about Multipurpose Room
- 04/05/22 Submit Monthly Report to the Town and MSBA



•	04/06/22	Weekly Project Team Meeting with Staff
•	04/08/22	CM at-Risk Interviews & Selection Committee Meeting
•	04/12/22	April Building Commission Meeting
•	04/13/22	Weekly Project Team Meeting with Staff
•	04/14/22	Security Design Meeting with Police, Fire, School, and Staff
•	04/14/22	Pierce School Building Committee Meeting
•	04/27/22	Weekly Project Team Meeting with Staff
•	04/28/22	Pierce School Building Committee Meeting

III. PROJECT BUDGET OVERVIEW

Expenditures against the budget totaled \$143,420.00 this month, which consisted of OPM, Designer and Designer Consultant fees related to the Schematic Design Phase services for the Feasibility Study.

Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated March 31, 2022.

IV. PROJECT SCHEDULE OVERVIEW

The Preferred Schematic Report (PSR), a report highlighting the single preferred solution and outlining the process taken to get to that solution, was submitted on December 23, 2021 to the MSBA for review. The MSBA approved the project into Schematic Design at their March 2, 2022 Board of Directors (BOD) meeting. Prior to that meeting there was an FAS meeting to ensure the package is complete and ready for approval. That meeting occurred on February 2, 2022.

The team moved into Schematic Design (SD) to further develop the solution the end of December 2021. During SD, the project team continues to engage the community, teachers, staff, and other stakeholders to ensure the design reflects the needs of the community. The plans will be developed and by early June 2022, cost estimates will be completed to determine the cost of the project.

The SBC, Building Commission, School Committee and Select Board voted to pursue CM at Risk for the Pierce School Project. The Project has submitted an application to the OIG and the procurement process is underway with the goal of onboarding a CM this month so they are able to complete an SD cost estimate.

The Project's target is to submit the SD report to the MSBA in June 2022, to ensure a spot on the August 2022 BOD meeting agenda. After the SD submission is approved by the



MSBA, the project will need to secure funding through a vote at Town Meeting in November 2022. See attached Preliminary Project Schedule for more information.

Discussions have begun with the Town to explore the possibility of bidding the project in two bid packages – the first for abatement, demo, and site enabling work, and the second for the main package. More discussion is needed once the CM is on board for the Town to make a decision.

V. CONTRACT AMENDMENTS/BUDGET TRANSFERS

No Contract Amendments or Budget Revision Requests were required for the month of March 2022.

VI. MBE / WBE PARTICIPATION

The Minority Business Enterprise (MBE) participation goal is 5.1% and for Women Business Enterprise (WBE) participation, the goal is 10%. Based on the Designer subcontracts awarded for the Feasibility Study/Schematic Design Phase, the percentage of fee for MBE is 8.4% and WBE is 35.9% for a combined total MBE/WBE participation of 44.3%. The percentages will be updated for the Design Development through Closeout Phases of the project.

Total Workforce Hours: 8,795

Total Minority Hours: 1,031 Percentage of Total: 11.7% Total Women Hours: 6,107 Percentage of Total: 69.4%

Please refer to the attached minority report to learn more about workforce participation.

VII. COMMUNITY OUTREACH

The Pierce School Building Project Website will be used throughout the project to keep the community up to date with the latest information. Approved meeting minutes and presentation materials will be posted to the website as well. To subscribe to project updates, please visit the website: https://www.brookline.k12.ma.us/Page/2453.



VIII. ATTACHMENTS

Monthly Invoice Summary, dated March 31, 2022

Total Project Budget Status Report, dated March 31, 2022

Monthly and Cumulative Cash Flow Reports, dated March 31, 2022

Preliminary Project Schedule, dated March 31, 2022

Updated Project Schedule Comparison w/ Early Bid Package, dated March 31, 2022

Workforce Hours Minority Report, dated April 5, 2022



MEMORANDUM

To: Brookline Building Commission

From: Lynn Stapleton, LeftField, LLC

Date: April 12, 2022

Re: John R. Pierce School – March 2022 Invoice Summary

Cc: Jim Rogers, Jennifer Carlson, LeftField, LLC

Enclosed for approval and processing, please find the following invoices:

INVOICES						
ProPay Code	Vendor	Invoice #	Budget Category	Invoice Date	Description of Services	Invoice \$
0001-0000	LeftField, LLC	17	OPM –Feasibility Study/ Schematic Design	03/31/2022	OPM Feasibility Study Services: March 1 – 31, 2022	\$15,395.00
0002-0000	Miller Dyer Spears Inc.	0068419	A/E – Feasibility Study/Schematic Design	03/31/2022	A/E feasibility Study Services: March 1 – 31, 2022	\$110,436.00
0002-0000	Miller Dyer Spears Inc.	0068420	A/E – Feasibility Study/Schematic Design	03/31/2022	Amendment No. 3 – Traffic Study (Vanasse)	\$17,589.00
					Total MDS Invoices: (For Reference Only)	\$128,025.00
					TOTAL:	\$143,420.00

The invoices listed above are consistent with the approved Total Project Budget and to the best of our knowledge, are eligible for reimbursement from the Massachusetts School Building Authority. LeftField, LLC recommends that the invoices be approved and paid.

The March 2022 OPM Monthly Report will be electronically submitted to the MSBA and to the Pierce School Building Committee, Building Commission, School Committee and Select Board by the required April 12, 2022 deadline. All invoices above will be included in the March 2022 Project Budget Report unless rejected by the Committees.

If you have any questions, please feel free to contact the Lynn Stapleton, Owner's Project Manager, LeftField, LLC.



March 31, 2022 John R. Pierce School - Brookline, MA Total Project Budget Status Report Total **Actual Spent to** Authorized Changes **ProPay Code** Description **Total Project Budget Revised Total Budget** % Cmtd to Date % Spent to Date **Balance To Spend** Comments Committed Date **FEASIBILITY STUDY AGREEMENT** 0001-0000 **OPM Feasibility Study/Schematic Design** 100,000 \$ 245,884 345,884 \$ 345,884 100% \$ 288,299 83% 57,585 *FSA 1, 4, 5 0002-0000 A&E Feasibility Study/Schematic Design 950,000 507,266 1,457,266 1,457,266 100% \$ 926,156 64% 531,110 *FSA 1, 2, 3, 5 0003-0000 **Environmental & Site** 150,000 150,000 8,192 5% \$ 8,192 5% 141,808 0004-0000 Other 800,000 \$ (753,150)46,850 0% \$ 0% 46,850 *FSA 1, 2, 3, 4, 5 61% SUB-TOTAL 2,000,000 \$ 2,000,000 1,811,342 91% \$ 1,222,647 777,353 **ADMINISTRATION** 0101-0000 **Legal Fees Owner's Project Manager** \$ 0% \$ 0% 0102-0400 Design Development Ś Ś 0% \$ 0% 0102-0500 **Construction Documents** \$ \$ 0% \$ 0% 0% \$ 0102-0600 **Bidding** \$ 0% 0102-0700 Construction Administration Ś 0% \$ 0% 0% \$ 0% 0102-0800 Closeout \$ 0102-0900 Extra Services Ś Ś 0% \$ 0% 0102-1000 **Reimbursable Services** Ś \$ \$ 0% \$ 0% 0201-1100 **Cost Estimates** Ś Ś 0% \$ 0% 0103-0000 **Advertising & Printing** 0% \$ 0% \$ 0104-0000 0% \$ 0% Permitting \$ 0105-0000 Owner's Insurance - S Ś - \$ 0% \$ 0% 0199-0000 Other Administrative Costs - \$ \$ \$ 0% \$ 0% SUB-TOTAL \$ 0% \$ 0% **Architectural & Engineering** A/E Basic Services 0% \$ 0% 0201-0400 Design Development 0% \$ 0% \$ 0201-0500 **Construction Documents** 0% \$ 0% \$ - \$ 0201-0600 0% \$ 0% Bidding - S 0% \$ 0201-0700 **Construction Administration** \$ \$ 0% 0201-0800 Closeout Ś 0% \$ 0% 0% 0201-9900 0% \$ Other Basic Services \$ \$ 0% \$ 0% Extra/Reimbursable Services \$ - \$ 0203-9900 Other Reimbursables - Ś 0% \$ 0% 0204-0200 HazMat (incl. monitoring) \$ - \$ 0% \$ 0% 0204-0300 Geotechnical/Geo-Environmental 0% 0% 0204-0400 Site Survey & Site Requirements 0% \$ 0% \$ - | \$ 0204-0500 Wetlands \$ - \$ 0% \$ 0% 0204-1200 Traffic Studies \$ - \$ 0% \$ 0% SUB-TOTAL 0% \$ 0% SITE ACQUISITION Land/Bldg. Purchase/Associated Services 0% \$ 0% - \$ 0% \$ SUB-TOTAL - \$



n R. Pierce Schoo	l - Brookline, MA									March 31, 20
l Project Budget	Status Report									
Pay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
	PRE CONSTRUCTION COSTS									
0501-0000	CMR Pre-Con Services	\$ -			\$ -	0%		0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	CONSTRUCTION COSTS									
0502-0001	Construction Budget	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
0508-0000	Change Orders	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	ALTERNATES									
0506-0000	ALTERNATES			\$ -	\$ -	0%	¢	0%	Ś -	
0300-0000	SUB-TOTAL	\$ -	\$ -	•	\$ -	0%		0%	\$	
	308-101AL				Y	0%				
	OTHER PROJECT COSTS									
0507-0000	Construction Contingency	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
	Miscellaneous Project Costs	\$ -	\$ -	\$ -	\$ -	0%		0%	\$ -	
0601-0000	Utility Company Fees	\$ -		\$ -	\$ -	0%		0%	\$ -	
0602-0000	Testing Services	\$ -		\$ - \$ -	\$ -	0%		0%	\$ -	
0699-0000	Other Project Costs Furnishings and Equipment	\$ -	\$ -	\$ -	\$ - \$ -	0%		0% 0%	\$ -	
0701-0000	Furnishings	\$ -	,	\$ -	\$ -	0%	•	0%	\$ -	
0702-0000	Equipment	\$ -		\$ -		0%	•	0%	\$ -	
0703-0000	Technology Equipment	\$ -		\$ -	\$ -	0%	\$ -	0%	\$ -	
0801-0000	Owner's Contingency	\$ -		\$ -	\$ -	0%		0%	\$ -	
	SUB-TOTAL	\$ -	\$ -	\$ -	\$ -	0%	\$ -	0%	\$ -	
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		_								
	FUNDING SOURCES	Max w/ Contingency	Max w/o Contingency							
	Maximum State Share	\$ 645,200	\$ 645,200	Project	Scope Items Excluded	Contingencies	Basis of Total	Reimbursement		
_	Local Share SUB-TOTAL	\$ 1,354,800 \$ 2,000,000		Budget \$ 2,000,000	ć	\$ -	Facilities Grant \$ 2,000,000	Rate 32.26%		
	30B-101AL	\$ 2,000,000	\$ 2,000,000	3 2,000,000	, -	· -	\$ 2,000,000	32.20%		
	CONSTRUCTION COST ESTIMATES	Date	Estimator	Amount	SF	Cost Per SF				
PSR Cost	t Estimate	09/17/21	AM Fogarty	\$146,388,307	305,740	\$478.80				
CM SD C	ost Estimate					#DIV/0!				
		Feasibility Study Agree	ment Budget Transfers	:						
	FSA BRR 0	1 11/30/2020	Transfer \$225,000 from Design.	Other Contingency to	OPM Feasibility Stu	dy/Schematic Desig	n to fund OPM Bas	e Contract for Feasi	bility Study/Schematic	
	FSA BRR 0	1 2/9/2021		n Other Contingency to	A/E Feasibility Stud	y/Schematic Design	to fund A/E Base (Contract for Feasibili	ity Study/Schematic Design.	
	FSA BRR 0		Transfer \$1,650 from C			-				
		. , .	. ,	0,,	., , ,		-,			
	FSA BRR 0	3 9/14/2021	Transfer \$26,400 from	Other Contingency to A	/F Feasibility Study	/Schematic Design	to fund surveys of (Garages A. R. D. and I	F	



John R. Pierce Scho	ool - Brookline, MA									March 31, 2022
Total Project Budge	et Status Report									
ProPay Code	Description	Total Project Budget	Authorized Changes	Revised Total Budget	Total Committed	% Cmtd to Date	Actual Spent to Date	% Spent to Date	Balance To Spend	Comments
		Feasibility Study Agree	ment Budget Transfers	(Continued):						
	FSA BRR 0			from Other Contingency sibility Study/Schematic		**	-	c Analysis and Geoth	ermal Due Diligence and	_



John R. Pierce School - Brookline, MA March 31, 2022 **Monthly Cash Flow Original** Revised \$250,000 **Projection Projection Date** Actual **Monthly Expenditures** Sep-20 15,395 Actual ■ Revised Projection Original Projection 15,395 Oct-20 \$ \$ Nov-20 \$ 15,395 46,185 Dec-20 \$ 15,395 15,395 \$200,000 Jan-21 115,395 \$ 15,395 174,770 Feb-21 76.627 Mar-21 74,770 91,349 Apr-21 96,521 74,770 \$150,000 May-21 104,770 100,208 104,770 Jun-21 72,736 179,770 95,641 Jul-21 Aug-21 179,770 58,536 Sep-21 \$ 104,770 59,452 \$100,000 74,770 Oct-21 29,059 \$ Nov-21 149,770 34,155 Dec-21 149,770 16,479 Jan-22 \$ 151,875 \$ 143,486 Feb-22 \$ 76,875 \$ 128,004 \$50,000 73,935 Mar-22 \$ 143,420 73,935 Apr-22 \$ 198,765 May-22 \$ 73,935 \$ 207,392 Jun-22 \$ \$ 165,395 \$ 124,069 Jul-22 \$ MI-22 Nug 2 sep 2 oct 2 ov 22 per 2 Aug-22 81,733

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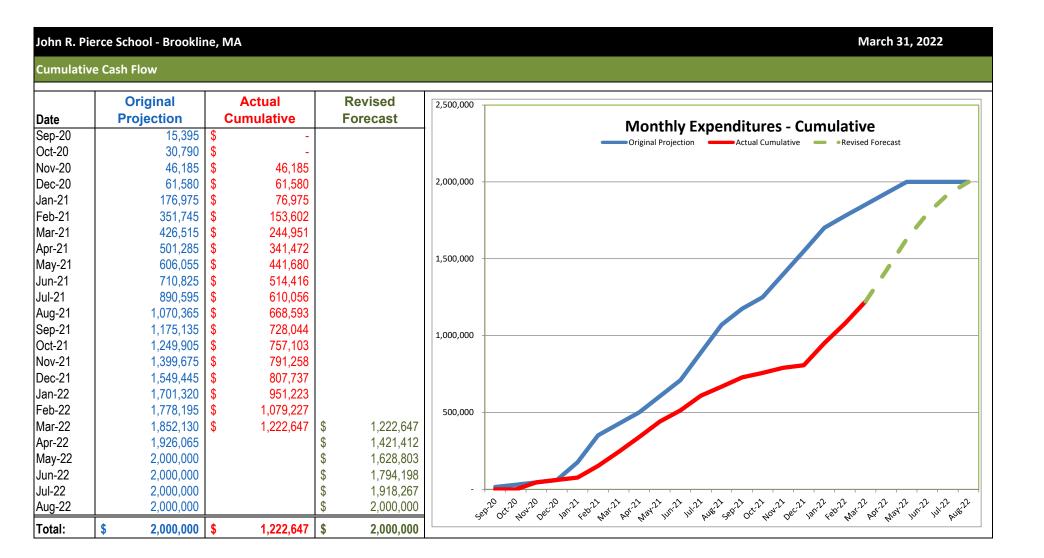
2,000,000

1.222.647

Total:

\$







JOHN R. PIERCE SCHOOL PRELIMINARY PROJECT SCHEDULE Preferred Schematic Report/Schematic Design Phase March 31, 2022

Comparison of Parties Month (1997) Month (199					March 31, 2022
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2	3	Initial Compliance Certification	Thu 12/12/19	Thu 12/12/19	Initial Compliance Certification
Company Comp	4	Study Enrollment Certification	Fri 12/13/19	Wed 3/25/20	
Testing Company Comp	5	• •		Wed 4/15/20	
Section	6			Mon 5/11/20	
Copy First Purpose Copy Fi	7	Execution of Feasibility Study Agreement	Tue 5/12/20	Wed 8/12/20	
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Develop Preferred Schematic Report Wed 6/16/21 Wed 11/17/21 Prepare and Submit Project Notification to Mass Historical Commission and Receive MHC Response Historical Commission and Receive MHC Response Mon 12/13/21 Tue 11/4/22 Prepare and Submit Project Notification to Mass Historical Commission and Receive MHC Response Mon 12/13/21 Tue 11/4/22 Prepare and Submit Project Notification to Mass Historical Commission and Receive MHC Response Mon 12/13/21 Tue 12/28/21 Prepare and Submit PSR Submission to Mass Historical Commission and Receive MHC Response MSBC Vote to Submit PSR Submit PSR Submission to MSBA Tue 12/28/21 Tue 12/28/21 Prepare and Submit Project Notification to Mass Historical Commission and Receive MHC Response MSBA PSR Review Period Prepare and Submit Project Notification to Mass Historical Commission and Receive MHC Response ### Second to MsBA PSR Review Period MSBA PSR Review Period MSBA PSR Review Period ### Respond to MsBA PSR Review Period ### Respond to MsBA PSR Review Comments ### Respond to MsBA PSR Review Period ### Respond to					
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Historical Commission and Receive MHC Response 41 SBC Vote to Submit PSR Mon 12/13/21 Mon 12/13/21 Submit PSR Submission to MSBA Tue 12/28/21 Tue 12/28/21 Submit PSR Submission to MSBA Tue 12/28/21 Tue 12/28/21 Mon 1/17/22 MSBA PSR Review Period Tue 12/28/21 Mon 1/17/22 MSBA PSR Review Period Tue 1/18/22 Mon 1/31/22 Mon 1/31/22 Mon 1/31/22 Teacilities Assessment Subcommittee (FAS) Presentation Presentation 46 Address FAS Comments Thu 2/3/22 Thu 2/10/22 Thu 2/10/22 Thu 2/10/22 Wed 3/2/22 W	39	·			
Submit PSR Submission to MSBA Tue 12/28/21 Tue 12/28/21 Mon 1/17/22 Mon 1/17/22 Mon 1/31/22 Mon 1/31/22 Mon 1/31/22 Mon 1/31/22 Tespond to MSBA PSR Review Period Tue 12/28/21 Mon 1/31/22 Mon 1/31/22 Mon 1/31/22 Tespond to MSBA PSR Review Comments Tue 1/18/22 Mon 1/31/22 Mon 1/31/22 Mon 1/31/22 Tespond to MSBA PSR Review Comments Facilities Assessment Subcommittee (FAS) Presentation Presentation Address FAS Comments Thu 2/3/22 Thu 2/10/22 MSBA Board Vote on PSR & Approval to Move to Wed 3/2/22	40	Historical Commission and Receive MHC Response			
MSBA PSR Review Period Tue 12/28/21 Mon 1/17/22 Respond to MSBA PSR Review Comments Tue 11/18/22 Mon 1/31/22 Teacilities Assessment Subcommittee (FAS) Presentation Wed 2/2/22 Wed 2/2/22 Wed 2/2/22 Address FAS Comments Thu 2/3/22 Thu 2/10/22 MSBA Board Vote on PSR & Approval to Move to Wed 3/2/22 Mon 1/31/22 Wed 2/2/22 Wed 2/2/22 Address FAS Comments MSBA Board Vote on PSR & Approval to Move to Wed 3/2/22 Wed 3/2/22 Wed 3/2/22					
44 Respond to MSBA PSR Review Comments 45 Facilities Assessment Subcommittee (FAS) 46 Address FAS Comments 47 MSBA Board Vote on PSR & Approval to Move to 48 Respond to MSBA PSR Review Comments 49 Thu 2/3/22 Wed 2/2/22 40 Thu 2/10/22 41 Respond to MSBA PSR Review Comments 40 Thu 2/3/22 Wed 2/2/22 41 Respond to MSBA PSR Review Comments 42 Facilities Assessment Subcommittee (FAS) Presentation 43 Address FAS Comments 44 MSBA Board Vote on PSR & Approval to Move to Schematic Design					
Facilities Assessment Subcommittee (FAS) Presentation Wed 2/2/22 Wed 2/2/22 Wed 2/2/22 Wed 2/2/22 Facilities Assessment Subcommittee (FAS) Presentation Address FAS Comments Thu 2/3/22 Thu 2/10/22 MSBA Board Vote on PSR & Approval to Move to Wed 3/2/22 Wed 3/2/22 Wed 3/2/22 Wed 3/2/22					
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47 MSBA Board Vote on PSR & Approval to Move to Wed 3/2/22 Wed 3/2/22 Wed 3/2/22		Presentation			
110212000100011010101010101010101010101					
	47	MSBA Board Vote on PSR & Approval to Move to Schematic Design	Wed 3/2/22	Wed 3/2/22	▼ MSBA Board Vote on PSR & Approval to Move to Schematic Design
48 Schematic Design (SD) Thu 3/3/22 Wed 8/31/22 Schematic Design (SD) Schematic Design (SD)	48	Schematic Design (SD)	Thu 3/3/22	Wed 8/31/22	Schematic Design (SD)



JOHN R. PIERCE SCHOOL PRELIMINARY PROJECT SCHEDULE Preferred Schematic Report/Schematic Design Phase March 31, 2022

					March 31, 2022
	Task Name	Start	Q4 (019 Q1 Q2 Q3 Q	Q4 Q1 Q2 Q3 Q4 Q1
49	Develop Schematic Design Submission(* Start in Jan.)	Thu 3/3/22	Mon 6/27/22	i i i	Develop Schematic Design Submission(* Start in Jan.)
50	SD Cost Estimates, Reconciliation and VE	Mon 5/9/22	Mon 6/6/22	i i i	SD Cost Estimates, Reconciliation and VE
51	SD Draft to SBC	Tue 6/7/22	Fri 6/10/22	i i i	\$D Draft to \$BC
52	SBC Vote to Approve SD Submission to MSBA	Mon 6/13/22	Mon 6/13/22	i i i	SBC Vote to Approve SD Submission to MSBA
53	MSBA Schematic Design Notification	Mon 6/13/22	Mon 6/13/22		MSBA Sche matic Design Notification
54	Submit SD Submission to MSBA	Mon 6/27/22	Mon 6/27/22		Submit SD Submission to MSBA
55	MSBA Review Comments (3 weeks) and Project Team Response Period (2 weeks)	Tue 6/28/22	Tue 8/2/22		MSBA Review Comments (3 weeks) and Project Team Response Period (2 weeks)
56	PSB Conference (either 7/20 or 8/3)	Wed 7/20/22	Wed 8/3/22	1 1 1	PSB Conference (either 7/20 or 8/3)
57	Execute PSBA	Thu 8/4/22	Wed 8/17/22		Execute PSBA
58	MSBA Board Vote on SD & PSBA - Approval to Move to PFA	Wed 8/31/22	Wed 8/31/22		MSBA Board Vote on SD & PSBA - Approval to Move to PFA
59	DESE Review	Mon 6/27/22	Mon 8/8/22		DE\$E Review +
60	MSBA Review of DESE Submittal	Mon 6/27/22	Fri 7/15/22	1 1 1	■ M\$BA Review of DESE Submittal
61	DESE Review and Approval	Mon 7/18/22	Mon 8/8/22		■ DESE Review and Approval
62	Local Funding Approval/ Project Funding		Wed 12/28/22		Local Funding Approval/ Project Funding Agreement
	Agreement				
63	MSBA and Bond Counsel to Review Vote Language	Mon 6/6/22	Mon 6/27/22	i i i	■ MSBA and Bond Counsel to Review Vote Language
64	Timeframe in which to Execute the PFA	Wed 8/31/22	Wed 12/28/22		Timeframe in which to Execute the PFA
65	Town Meeting Process and Vote on 11/14	Thu 9/1/22	Mon 10/3/22		Town Meeting Process and Vote on 11/14
66	Vote on Project Funding on 12/5	Mon 11/14/22	Mon 12/5/22		▼ Vote on Project Funding on 12/5
67	Design Development	Tue 12/6/22	Mon 7/10/23		Design Development
68	Design Development Documents	Tue 12/6/22	Thu 4/27/23		Design Development Documents
69	DD Cost Estimate and Reconciliation	Fri 4/28/23	Thu 5/25/23		DD Cost Estimate and Reconciliation
70	DD Value Engineering and Document Updates	Fri 5/26/23	Fri 6/2/23		DD Value Engineering and Document Updates
71	Submit DD Package to MSBA	Fri 6/2/23	Fri 6/2/23		Submit DD Package to MSBA
72	MSBA Review/Comments and Project Team Response Period	Mon 6/5/23	Mon 7/10/23		MSBA Review/Comments and Project Team Response Period
73	Contract Documents	Mon 6/5/23	Thu 4/25/24		Contract Documents 🔻 🔻 🔻 🔻 🔻
74	CD 60% Documents	Mon 6/5/23	Thu 10/5/23		CD 60% Documents
75	CD 60% Cost Estimate and Reconciliation	Fri 10/6/23	Tue 11/7/23		CD 60% Cost Estimate and Reconciliation
76	CD 60% VE and Document Updates	Wed 11/8/23	Wed 11/15/23		CD 60% VE and Document Updates
77	Submit 60% CD Package to MSBA	Thu 11/16/23	Thu 11/16/23		Submit 60% CD Package to MSBA
78	MSBA Review Comments (3 weeks) & Design Team Response Period (2 weeks)	Fri 11/17/23	Thu 12/21/23		MSBA Review Comments (3 weeks) & Design Team Response Period (2 weeks)
79	Engage Inspectional Services & All Regulatory Departments Reviews	Fri 11/17/23	Thu 1/25/24		Engage Inspectional Services & All Regulatory Departments Reviews
80	CD 90% Documents	Fri 11/17/23	Thu 2/1/24		CD 90% Documents
81	CD 90% Cost Estimate and Reconciliation	Fri 2/2/24	Thu 2/29/24		CD 90% Cost Estimate and Reconciliation
82	CD 90% VE and Document Updates	Fri 3/1/24	Fri 3/8/24		CD 90% VE and Document Updates
83	Submit 90% CD Package to MSBA	Fri 3/8/24	Fri 3/8/24		Submit 90% CD Package to MSBA
84	MAAB Review and Approval	Mon 3/11/24	Fri 4/12/24		MAAB Review and Approval
85	MSBA Review Comments (3 weeks) & Project Team Response Period (2 weeks)	Mon 3/11/24	Fri 4/12/24		MSBA Review Comments (3 weeks) & Project Team Response Period (2 weeks)
86	CD 100% Documents	Mon 3/11/24	Fri 4/19/24		CD 100% Documents
87	Prepare 100% CDs for Final Bidding	Mon 4/22/24	Thu 4/25/24		Prepare 100% CDs for Final Bidding
88	LEED	Mon 1/23/23	Mon 7/3/28		LEED **
89	LEED Registration	Mon 1/23/23	Mon 1/30/23		■ LEED Registration
90	LEED Kick-Off Meeting	Mon 1/30/23	Mon 1/30/23		LEED Kick-Off Meeting
91	Submit Design Submittal to USGBC	Mon 4/29/24	Fri 7/19/24		Submit Design Submittal to USGBC
92	Final LEED 10-month Cx Report	Mon 8/30/27	Fri 6/2/28		
93	Final Cx Report, Cx Completion Certificate	Mon 6/5/28	Fri 6/16/28		
94	Construction Submittal to USGBC	Mon 6/19/28	Mon 7/3/28		
95	Targeted Date of LEED Certification Letter	Mon 7/3/28	Mon 7/3/28		
	rangeted bate of LLLD Certification Letter	IVIUII 1/3/20	IVIOI1 1/3/20		

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JOHN R. PIERCE SCHOOL PRELIMINARY PROJECT SCHEDULE Preferred Schematic Report/Schematic Design Phase March 31, 2022

				Watch 31, 2022
ID	Task Name	Start	Finish Q4 Q1	2020 2021 2022 2023 2024 2025 2026 2027 2028 Q2 Q3 Q4 Q1 Q2 Q3 Q4
96	CM at Risk Procurement Process (Or GC Below)	Mon 1/24/22	Fri 6/14/24	CM at Risk Procurement Process (Or GC Below)
97	SBC Approves Use of CM at Risk Delivery & Selection Committee	Mon 1/24/22	Mon 1/24/22	SBC Approves Use of CM at Risk Delivery & Selection Committee
98	CM At Risk Application & submit to OIG (If Applicable)	Tue 1/25/22	Mon 1/31/22	■CM At Risk Application & submit to OIG (If Applicable)
99	Office of Inspector General Review & Approval	Fri 3/4/22	Thu 3/31/22	Office of Inspector General Review & Approval
100	CM at Risk RFQ Process	Thu 2/24/22	Thu 3/17/22	CM at Risk RFQ Process
101	CM at Risk SOQs Due	Thu 3/17/22	Thu 3/17/22	CM at Risk SOQs Due
102	CM at Risk RFP Process (If Applicable)	Fri 3/18/22	Fri 4/1/22	CM at Risk RFP Process (If Applicable) CM at Risk RFP Process (If Applicable)
103	CM at Risk Proposals Due	Fri 4/1/22	Fri 4/1/22	CM at Risk Proposals Due
104	CM Interviews (Notify CMs that all will be interviewed on this date in RFP)	Fri 4/8/22	Fri 4/8/22	CM Interviews (Notify CMs that all will be interviewed on this date in RFP)
105	CM Award/Notice to Proceed (*Contract Follows)	Tue 4/12/22	Tue 4/19/22	CM Award/Notice to Proceed (*Contract Follows)
106	Preconstruction	Wed 4/20/22	Fri 6/14/24	Preconstruction
107	Trade Contractor Prequalifications	Thu 2/1/24	Mon 4/22/24	Trade Contractor Prequalifications
108	Advertise Trade Contractors RFQ	Thu 2/1/24	Wed 2/7/24	■ Advertise Trade Contractors RFQ
109	Trade Contractor RFQ Advertisement & Response Time	Thu 2/8/24	Wed 3/6/24	Trade Contractor RFQ Advertisement & Response Time
110	Trade Contractors SOQ Due	Wed 3/6/24	Wed 3/6/24	₹ Trade Contractors SOQ Due
111	Review Trade Contractor SOQ	Thu 3/7/24	Wed 4/17/24	Review Trade Contractor SOQ
112	Prequalification Committee Review Meeting	Wed 4/17/24	Wed 4/17/24	₹ Prequalification Committee Review Meeting
113	Notify Trade Contractors for Bidding	Mon 4/22/24	Mon 4/22/24	▼ Notify Trade Contractors for Bidding
114	Permitting and Regulatory Filing Requirement	Thu 11/16/23	Wed 5/1/24	Permitting and Regulatory Filing Requirement
115	Final Planning Board/ Zoning Board of Appeals	Thu 11/16/23	Wed 3/6/24	Final Planning Board of Appeals
116	Notice of Intent to Conservation Commission (Review based on Preliminary Site Design w/ Final Site Design due at 60% CD)	Thu 11/16/23	Wed 3/6/24	Notice of Intent to Conservation Commission (Review based on Preliminary Site Design w/ Final Site D
117	Final Transportation Board Review	Thu 11/16/23	Wed 12/13/23	Final Transportation Board Review
118	NPDS Construction General Permit	Thu 3/7/24	Wed 4/3/24	➤ NPDS Construction General Permit
119	Permits from City Engineering Department	Thu 12/14/23	Wed 12/27/23	Permits from City Engineering Department
120	Special Permit to Planning Department (parking)	Wed 12/13/23	Tue 1/9/24	Special Permit to Planning Department (parking)
121	EPA-NPDES/SWPPP	Thu 3/7/24	Wed 4/3/24	EPA-NPDES/SWPPP
122	Building Permit	Thu 4/4/24	Wed 5/1/24	Building Permit
123	Bid Phase (Main Construction)	Thu 4/25/24	Mon 7/1/24	Bid Phase (Main Construction)
124	Main Bid Period	Thu 4/25/24	Thu 5/30/24	Main Bid Period
125	Final GMP Contract	Fri 5/31/24	Mon 7/1/24	Final GMP Contract
126	Conociación	Mon 6/17/24	Fri 8/27/27	Construction Construction
127	Start Main Construction	Mon 6/17/24	Fri 5/28/27	Start Main Constructi
128	Substantial Completion	Mon 5/31/27	Mon 5/31/27	Substantial Completi
129	FFE Installation & Move	Tue 6/1/27	Fri 8/6/27	FFE Installation
130	Punchlist	Tue 6/1/27	Fri 8/6/27	Punchlist
131	Final Completion of New School	Fri 8/6/27		▼ Final Completion
132	Teacher Move-In	Mon 8/9/27	111 0/21/21	Teacher Move-
	School Opening	Wed 9/1/27	Wed 9/1/27	
	Project Closeout Phase	Wed 9/1/27	Mon 1/31/28	Project Closeout Phase
135	. repaire and educinit electronic account and	Wed 9/1/27		Prepare ar
136	Final Application for Payment	Fri 10/29/27		
137	Submit 100% DCAMM Contractor Evaluations	Mon 11/1/27	Fri 11/12/27	■ Submit 10
138	Final Reimbursement Request	Tue 11/30/27	Tue 11/30/27	Final Re
139	MSBA Closeout Documents Submitted	Tue 11/30/27	Mon 1/31/28	MŞE

Revised 11/28/12 Page 3

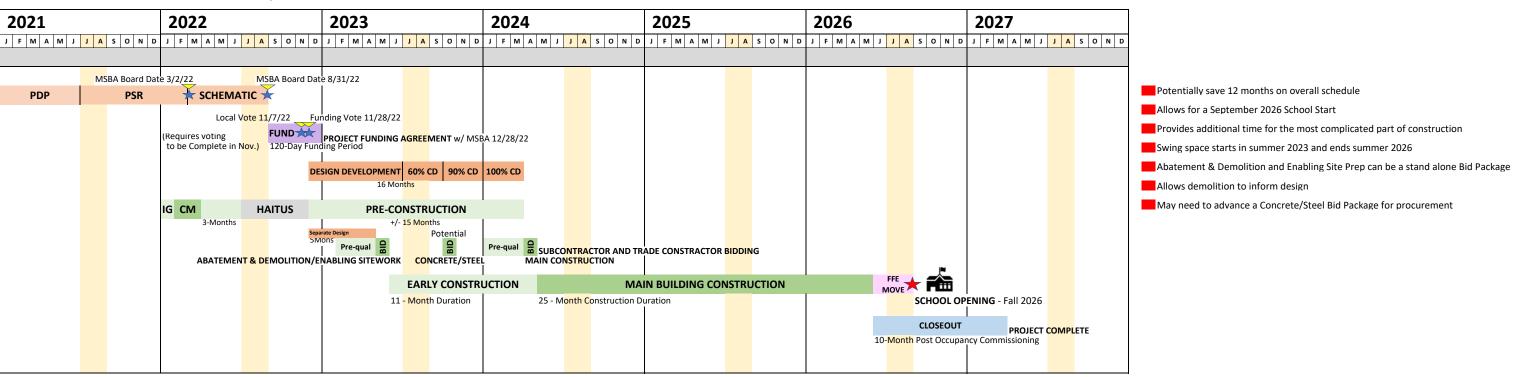
PIERCE SCHOOL (LINEAR SCHEDULE)

OPTION 3B-H BASELINE SCHEDULE - One Bid Package

021		2022		2023		2024		2025		2026	2027	2028
F M A M J	J A S O N [J F M A M J	J A S O N D	J F M A M J	J A S O N D	J F M A M J	J A S O N D	J F M A M J	J A S O N D	J F M A M J J A S O N	D J F M A M J J A S O N C) J F M A M J J A S C
	MSBA Board Da	te 3/2/22	MSBA Board Dat	e 8/31/22								
PDP	PSR	SCHEMA										
		Local V	ote 11/14/22 Fu	 nding Vote 12/5/22								
			FUND 120-Day Funding Pe	I PROJECI FUNDING	G AGREEMENT w/ N	MSBA 12/28/22						
				DESIGN DEVELOPMEN	T 60% CD 90% C	CD 100% CD						
					16 Months							
		IG CM	HAITUS		ONSTRUCTION							
		3-Months		+/- 16	6 Months Total							
						Pre-qual S	J <mark>BCONT</mark> RACTOR ANI	 TRADE CONSTRACTO 	<mark>OR BID</mark> DING			
								MA	AIN BUILDING CO		FFE MOVE	
								36	- Month Constructio	n Duration	SCHOOL O	PENING - Fall 2027
											CLOSEOUT	PROJECT COMPLETE
											10-Month Post Occupa	ancy Commissioning

PIERCE SCHOOL (STACKED SCHEDULE)

OPTION 3B-H ALTERNATIVE SCHEDULE - Two Bid Packages



Project Number: 2101

Project Name: Brookline Pierce School

Company Name: MDS-Sasaki (including Consultants)

		Workforce Participation								
Company Name	Minority Hours	Minority %	Women Hours	Women %	Total Hours					
MDS	0	0.00%	2890.5	71.52%	4041.5					
Sasaki	843.5	24.23%	3026.5	86.94%	3481					
A.M. Fogarty	0	0.00%	0	0.00%	56					
Hastings	0	0.00%	0	0.00%	18					
GGD	0	0.00%	4.75	3.43%	138.5					
LGCI	57.3	55.10%	0	0.00%	104					
Feldman Land Surveyors	16	4.01%	8	2.01%	399					
PEER Consultants	0	0.00%	0.5	0.27%	186.25					
Souza True & Partners Inc.	0	0.00%	59	65.74%	89.75					
New Vista Design	15	12.50%	15	12.50%	120					
Vanasse & Associates, Inc.	99	61.30%	103	63.78%	161.5					
Total	1030.8	157.14%	6107.25	306.18%	8795.5					