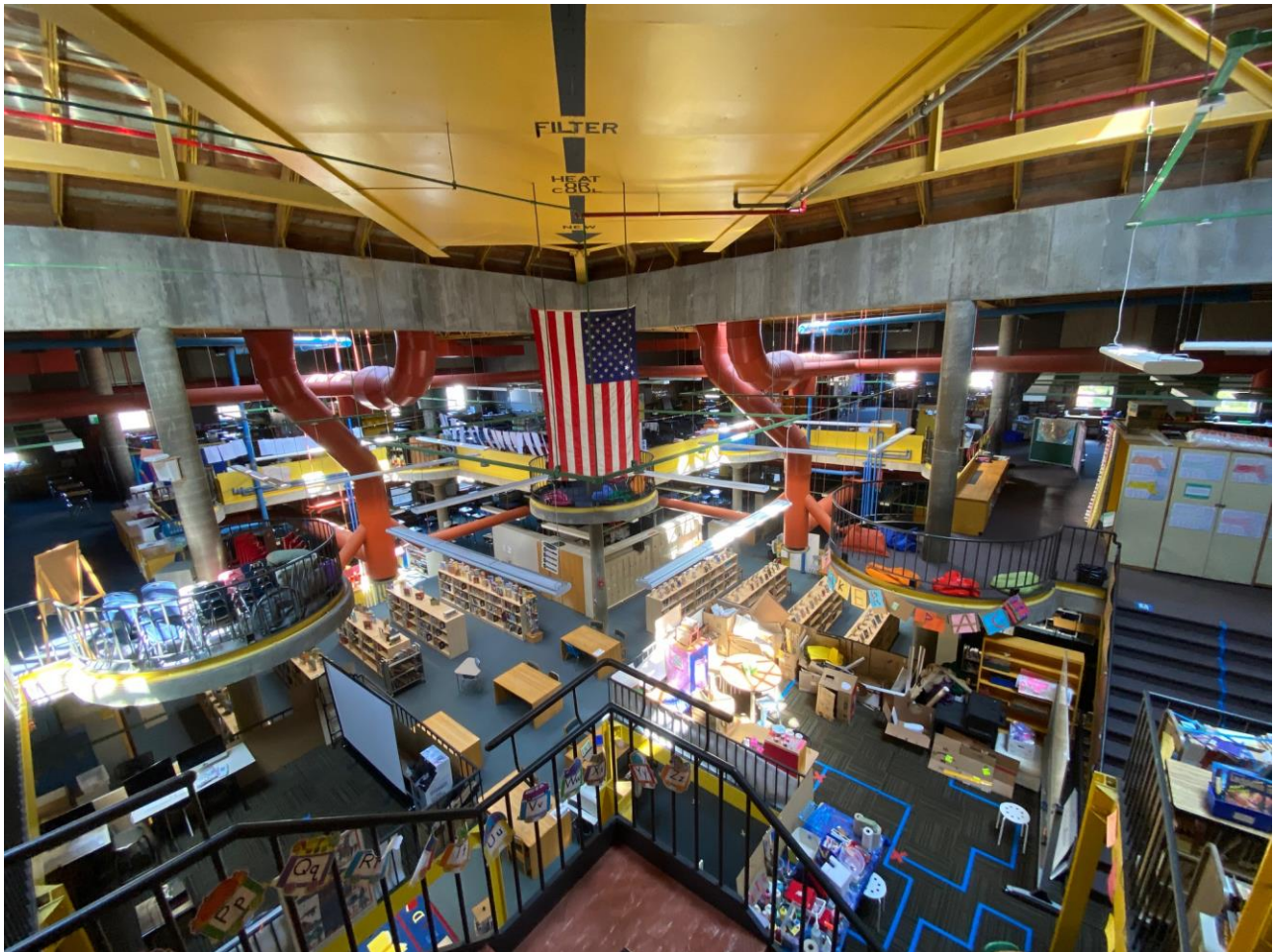


JOHN R. PIERCE SCHOOL

Brookline, MA



OPM Monthly Project Update Report

March 2022

| | | | | | | | |
|----|-----------|----|----|---------|--------------|----------|------|
| FS | SD | DD | CD | BIDDING | CONSTRUCTION | CLOSEOUT | SITE |
|----|-----------|----|----|---------|--------------|----------|------|

During the month of December, the project team assembled and submitted the Preferred Schematic Report (PSR) to the Massachusetts School Building Authority (MSBA) on December 23, 2021. The MSBA reviewed the PSR submission and provided comments on January 24, 2022. The Project Team met with the MSBA's Facilities Assessment Subcommittee on February 2, 2022. The MSBA Board of Directors approved the project to proceed into Schematic Design on March 2, 2022.

The project is currently on target to hit the following milestone dates:

- 06/15/21 (A) - Preliminary Design Program (PDP) Submission due to MSBA for staff review (submitted)
- 12/23/21 (A) - Preferred Schematic Report (PSR) submitted to MSBA
- 02/02/22 (A) - Facilities Assessment Subcommittee (FAS) Meeting with MSBA
- 03/02/22 (A) - MSBA Board of Directors Meeting to approve PSR
- 05/09/22 - SD Documents provided to Estimators
- 06/22/22 - Schematic Design (SD) Report submitted to MSBA
- 08/31/22 - MSBA Board of Directors Meeting for Project Scope & Budget
- Town Meeting Vote & Debt Exclusion Override: September / October 2022

I. TASKS COMPLETED THROUGH MARCH 2022

The following tasks were completed in the month of March 2022:

- 03/01/22 Design meetings with teachers and staff
- 03/01/22 Submit Monthly Report to the Town and MSBA
- 03/02/22 MSBA Board of Directors Meeting to approve the project into SD
- 03/02/22 Design meetings with teachers and staff
- 03/02/22 Weekly Project Team Meeting with Staff
- 03/03/22 Design meetings with teachers and staff
- 03/04/22 Design meetings with teachers and staff
- 03/08/22 March Building Commission Meeting
- 03/09/22 Weekly Project Team Meeting with Staff
- 03/16/22 Weekly Project Team Meeting with Staff
- 03/23/22 Weekly Project Team Meeting with Staff
- 03/28/22 Reimbursement Request #6 to be Submitted to the MSBA

II. TASKS PLANNED FOR APRIL 2022

The following tasks are planned for the month of April 2022:

- 04/05/22 Design meetings about Multipurpose Room
- 04/05/22 Submit Monthly Report to the Town and MSBA

-
- 04/06/22 Weekly Project Team Meeting with Staff
 - 04/08/22 CM at-Risk Interviews & Selection Committee Meeting
 - 04/12/22 April Building Commission Meeting
 - 04/13/22 Weekly Project Team Meeting with Staff
 - 04/14/22 Security Design Meeting with Police, Fire, School, and Staff
 - 04/14/22 Pierce School Building Committee Meeting
 - 04/27/22 Weekly Project Team Meeting with Staff
 - 04/28/22 Pierce School Building Committee Meeting

III. PROJECT BUDGET OVERVIEW

Expenditures against the budget totaled \$143,420.00 this month, which consisted of OPM, Designer and Designer Consultant fees related to the Schematic Design Phase services for the Feasibility Study.

Refer to the attached Total Project Budget Status Report and Cash Flow Charts, dated March 31, 2022.

IV. PROJECT SCHEDULE OVERVIEW

The Preferred Schematic Report (PSR), a report highlighting the single preferred solution and outlining the process taken to get to that solution, was submitted on December 23, 2021 to the MSBA for review. The MSBA approved the project into Schematic Design at their March 2, 2022 Board of Directors (BOD) meeting. Prior to that meeting there was an FAS meeting to ensure the package is complete and ready for approval. That meeting occurred on February 2, 2022.

The team moved into Schematic Design (SD) to further develop the solution the end of December 2021. During SD, the project team continues to engage the community, teachers, staff, and other stakeholders to ensure the design reflects the needs of the community. The plans will be developed and by early June 2022, cost estimates will be completed to determine the cost of the project.

The SBC, Building Commission, School Committee and Select Board voted to pursue CM at Risk for the Pierce School Project. The Project has submitted an application to the OIG and the procurement process is underway with the goal of onboarding a CM this month so they are able to complete an SD cost estimate.

The Project's target is to submit the SD report to the MSBA in June 2022, to ensure a spot on the August 2022 BOD meeting agenda. After the SD submission is approved by the

MSBA, the project will need to secure funding through a vote at Town Meeting in November 2022. See attached Preliminary Project Schedule for more information.

Discussions have begun with the Town to explore the possibility of bidding the project in two bid packages – the first for abatement, demo, and site enabling work, and the second for the main package. More discussion is needed once the CM is on board for the Town to make a decision.

V. CONTRACT AMENDMENTS/BUDGET TRANSFERS

No Contract Amendments or Budget Revision Requests were required for the month of March 2022.

VI. MBE / WBE PARTICIPATION

The Minority Business Enterprise (MBE) participation goal is 5.1% and for Women Business Enterprise (WBE) participation, the goal is 10%. Based on the Designer subcontracts awarded for the Feasibility Study/Schematic Design Phase, the percentage of fee for MBE is 8.4% and WBE is 35.9% for a combined total MBE/WBE participation of 44.3%. The percentages will be updated for the Design Development through Closeout Phases of the project.

| | | | |
|------------------------|-------|----------------------|-------|
| Total Workforce Hours: | 8,795 | | |
| Total Minority Hours: | 1,031 | Percentage of Total: | 11.7% |
| Total Women Hours: | 6,107 | Percentage of Total: | 69.4% |

Please refer to the attached minority report to learn more about workforce participation.

VII. COMMUNITY OUTREACH

The Pierce School Building Project Website will be used throughout the project to keep the community up to date with the latest information. Approved meeting minutes and presentation materials will be posted to the website as well. To subscribe to project updates, please visit the website: <https://www.brookline.k12.ma.us/Page/2453>.

VIII. ATTACHMENTS

Monthly Invoice Summary, dated March 31, 2022

Total Project Budget Status Report, dated March 31, 2022

Monthly and Cumulative Cash Flow Reports, dated March 31, 2022

Preliminary Project Schedule, dated March 31, 2022

Updated Project Schedule Comparison w/ Early Bid Package, dated March 31, 2022

Workforce Hours Minority Report, dated April 5, 2022

MEMORANDUM

To: Brookline Building Commission
 From: Lynn Stapleton, LeftField, LLC
 Date: April 12, 2022
 Re: John R. Pierce School – March 2022 Invoice Summary
 Cc: Jim Rogers, Jennifer Carlson, LeftField, LLC

Enclosed for approval and processing, please find the following invoices:

| INVOICES | | | | | | |
|-------------|-------------------------|-----------|--|--------------|--|---------------------|
| ProPay Code | Vendor | Invoice # | Budget Category | Invoice Date | Description of Services | Invoice \$ |
| 0001-0000 | LeftField, LLC | 17 | OPM –Feasibility Study/ Schematic Design | 03/31/2022 | OPM Feasibility Study Services: March 1 – 31, 2022 | \$15,395.00 |
| 0002-0000 | Miller Dyer Spears Inc. | 0068419 | A/E – Feasibility Study/Schematic Design | 03/31/2022 | A/E feasibility Study Services: March 1 – 31, 2022 | \$110,436.00 |
| 0002-0000 | Miller Dyer Spears Inc. | 0068420 | A/E – Feasibility Study/Schematic Design | 03/31/2022 | Amendment No. 3 – Traffic Study (Vanasse) | \$17,589.00 |
| | | | | | Total MDS Invoices: (For Reference Only) | \$128,025.00 |
| | | | | | TOTAL: | \$143,420.00 |

The invoices listed above are consistent with the approved Total Project Budget and to the best of our knowledge, are eligible for reimbursement from the Massachusetts School Building Authority. LeftField, LLC recommends that the invoices be approved and paid.

The March 2022 OPM Monthly Report will be electronically submitted to the MSBA and to the Pierce School Building Committee, Building Commission, School Committee and Select Board by the required April 12, 2022 deadline. All invoices above will be included in the March 2022 Project Budget Report unless rejected by the Committees.

If you have any questions, please feel free to contact the Lynn Stapleton, Owner's Project Manager, LeftField, LLC.

Total Project Budget Status Report

| ProPay Code | Description | Total Project Budget | Authorized Changes | Revised Total Budget | Total Committed | % Cmtd to Date | Actual Spent to Date | % Spent to Date | Balance To Spend | Comments |
|--|---|----------------------|--------------------|----------------------|---------------------|----------------|----------------------|-----------------|-------------------|--------------------|
| FEASIBILITY STUDY AGREEMENT | | | | | | | | | | |
| 0001-0000 | OPM Feasibility Study/Schematic Design | \$ 100,000 | \$ 245,884 | \$ 345,884 | \$ 345,884 | 100% | \$ 288,299 | 83% | \$ 57,585 | *FSA 1, 4, 5 |
| 0002-0000 | A&E Feasibility Study/Schematic Design | \$ 950,000 | \$ 507,266 | \$ 1,457,266 | \$ 1,457,266 | 100% | \$ 926,156 | 64% | \$ 531,110 | *FSA 1, 2, 3, 5 |
| 0003-0000 | Environmental & Site | \$ 150,000 | | \$ 150,000 | \$ 8,192 | 5% | \$ 8,192 | 5% | \$ 141,808 | |
| 0004-0000 | Other | \$ 800,000 | \$ (753,150) | \$ 46,850 | \$ - | 0% | \$ - | 0% | \$ 46,850 | *FSA 1, 2, 3, 4, 5 |
| | SUB-TOTAL | \$ 2,000,000 | \$ - | \$ 2,000,000 | \$ 1,811,342 | 91% | \$ 1,222,647 | 61% | \$ 777,353 | |
| ADMINISTRATION | | | | | | | | | | |
| 0101-0000 | Legal Fees | \$ - | \$ - | \$ - | \$ - | | | | \$ - | |
| | Owner's Project Manager | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0400 | Design Development | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0500 | Construction Documents | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0600 | Bidding | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0700 | Construction Administration | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0800 | Closeout | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-0900 | Extra Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0102-1000 | Reimbursable Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-1100 | Cost Estimates | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0103-0000 | Advertising & Printing | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0104-0000 | Permitting | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0105-0000 | Owner's Insurance | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0199-0000 | Other Administrative Costs | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| Architectural & Engineering | | | | | | | | | | |
| | A/E Basic Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-0400 | Design Development | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-0500 | Construction Documents | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-0600 | Bidding | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-0700 | Construction Administration | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-0800 | Closeout | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0201-9900 | Other Basic Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | Extra/Reimbursable Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0203-9900 | Other Reimbursables | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0204-0200 | HazMat (incl. monitoring) | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0204-0300 | Geotechnical/Geo-Environmental | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0204-0400 | Site Survey & Site Requirements | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0204-0500 | Wetlands | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0204-1200 | Traffic Studies | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| SITE ACQUISITION | | | | | | | | | | |
| 0301-0000 | Land/Bldg. Purchase/Associated Services | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |

Total Project Budget Status Report

| ProPay Code | Description | Total Project Budget | Authorized Changes | Revised Total Budget | Total Committed | % Cmtd to Date | Actual Spent to Date | % Spent to Date | Balance To Spend | Comments |
|-------------------------------|----------------------------------|----------------------|--------------------|----------------------|-----------------|----------------|----------------------|-----------------|------------------|----------|
| PRE CONSTRUCTION COSTS | | | | | | | | | | |
| 0501-0000 | CMR Pre-Con Services | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| CONSTRUCTION COSTS | | | | | | | | | | |
| 0502-0001 | Construction Budget | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0508-0000 | Change Orders | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| ALTERNATES | | | | | | | | | | |
| 0506-0000 | | | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| OTHER PROJECT COSTS | | | | | | | | | | |
| 0507-0000 | Construction Contingency | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | Miscellaneous Project Costs | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0601-0000 | Utility Company Fees | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0602-0000 | Testing Services | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0699-0000 | Other Project Costs | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | Furnishings and Equipment | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0701-0000 | Furnishings | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0702-0000 | Equipment | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0703-0000 | Technology Equipment | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| 0801-0000 | Owner's Contingency | \$ - | | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| | SUB-TOTAL | \$ - | \$ - | \$ - | \$ - | 0% | \$ - | 0% | \$ - | |
| TOTAL PROJECT BUDGET | | \$ 2,000,000 | \$ - | \$ 2,000,000 | \$ 1,811,342 | 91% | \$ 1,222,647 | 61% | \$ 777,353 | |

| FUNDING SOURCES | Max w/ Contingency | Max w/o Contingency | Project Budget | Scope Items Excluded | Contingencies | Basis of Total Facilities Grant | Reimbursement Rate |
|---------------------|--------------------|---------------------|----------------|----------------------|---------------|---------------------------------|--------------------|
| Maximum State Share | \$ 645,200 | \$ 645,200 | | | | | |
| Local Share | \$ 1,354,800 | \$ 1,354,800 | | | | | |
| SUB-TOTAL | \$ 2,000,000 | \$ 2,000,000 | \$ 2,000,000 | \$ - | \$ - | \$ 2,000,000 | 32.26% |

| CONSTRUCTION COST ESTIMATES | Date | Estimator | Amount | SF | Cost Per SF |
|-----------------------------|----------|------------|---------------|---------|-------------|
| PSR Cost Estimate | 09/17/21 | AM Fogarty | \$146,388,307 | 305,740 | \$478.80 |
| CM SD Cost Estimate | | | | | #DIV/0! |

Feasibility Study Agreement Budget Transfers:

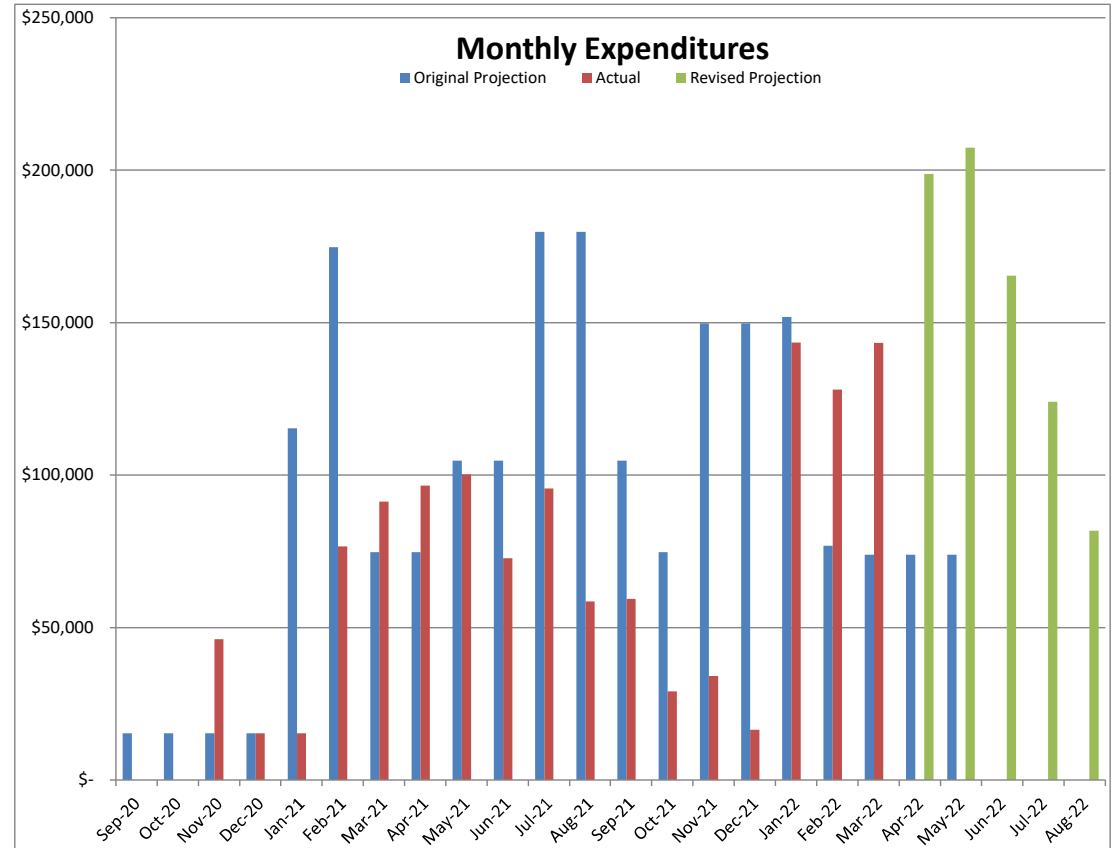
| | | |
|------------|------------|---|
| FSA BRR 01 | 11/30/2020 | Transfer \$225,000 from Other Contingency to OPM Feasibility Study/Schematic Design to fund OPM Base Contract for Feasibility Study/Schematic Design. |
| FSA BRR 01 | 2/9/2021 | Transfer \$344,466 from Other Contingency to A/E Feasibility Study/Schematic Design to fund A/E Base Contract for Feasibility Study/Schematic Design. |
| FSA BRR 02 | 8/10/2021 | Transfer \$1,650 from Other Contingency to A/E Feasibility Study/Schematic Design to fund survey of interior slab deflection. |
| FSA BRR 03 | 9/14/2021 | Transfer \$26,400 from Other Contingency to A/E Feasibility Study/Schematic Design to fund surveys of Garages A, B, D and E. |
| FSA BRR 04 | 10/12/2021 | Transfer \$19,800 from Other Contingency to OPM Feasibility Study/Schematic Design to fund cost estimating services for PSR and SD. |

Total Project Budget Status Report

| ProPay Code | Description | Total Project Budget | Authorized Changes | Revised Total Budget | Total Committed | % Cmtd to Date | Actual Spent to Date | % Spent to Date | Balance To Spend | Comments |
|--|-------------|----------------------|--------------------|----------------------|-----------------|----------------|----------------------|-----------------|------------------|--|
| <i>Feasibility Study Agreement Budget Transfers (Continued):</i> | | | | | | | | | | |
| FSA BRR 05 | 1/11/2022 | | | | | | | | | Transfer \$1134,750.00 from Other Contingency to A/E Feasibility Study/Schematic Design to fund Traffic Analysis and Geothermal Due Diligence and \$1,084.04 to OPM Feasibility Study/Schematic Design to printing costs for the PSR Submission. |

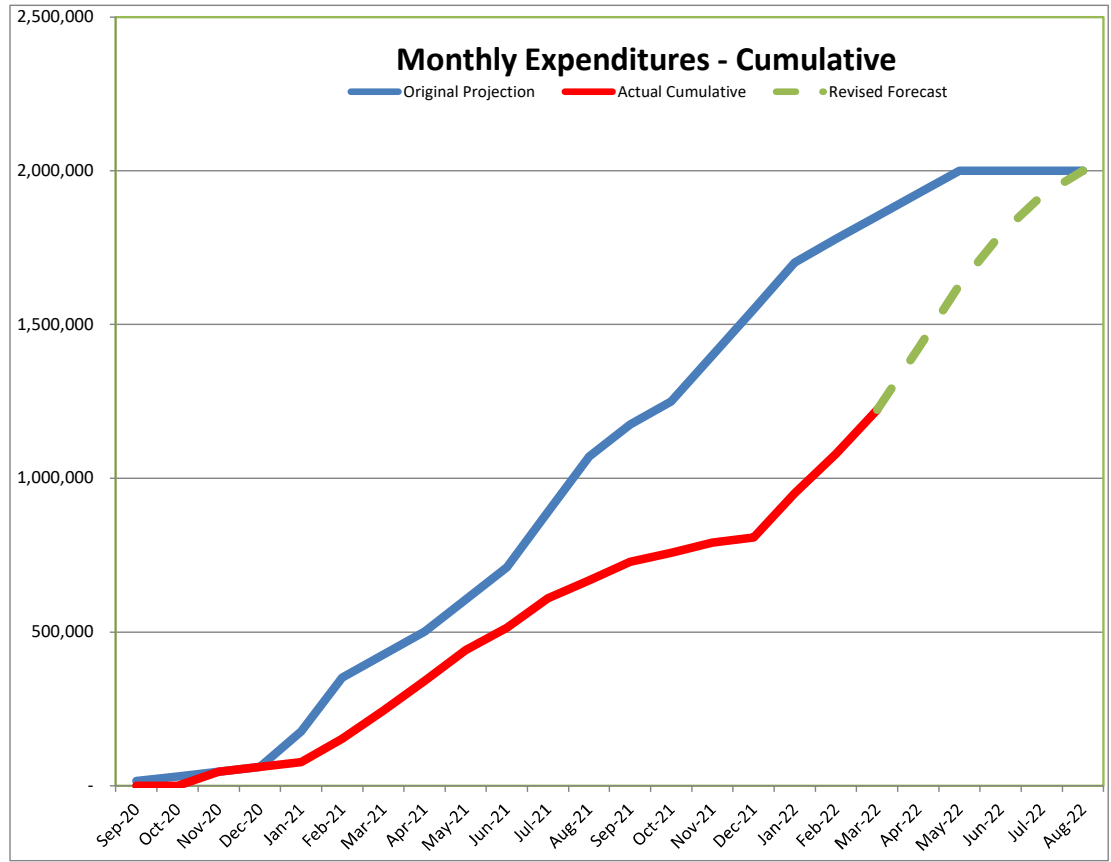
Monthly Cash Flow

| Date | Original Projection | Actual | Revised Projection |
|---------------|---------------------|---------------------|--------------------|
| Sep-20 | \$ 15,395 | \$ - | |
| Oct-20 | \$ 15,395 | \$ - | |
| Nov-20 | \$ 15,395 | \$ 46,185 | |
| Dec-20 | \$ 15,395 | \$ 15,395 | |
| Jan-21 | \$ 115,395 | \$ 15,395 | |
| Feb-21 | \$ 174,770 | \$ 76,627 | |
| Mar-21 | \$ 74,770 | \$ 91,349 | |
| Apr-21 | \$ 74,770 | \$ 96,521 | |
| May-21 | \$ 104,770 | \$ 100,208 | |
| Jun-21 | \$ 104,770 | \$ 72,736 | |
| Jul-21 | \$ 179,770 | \$ 95,641 | |
| Aug-21 | \$ 179,770 | \$ 58,536 | |
| Sep-21 | \$ 104,770 | \$ 59,452 | |
| Oct-21 | \$ 74,770 | \$ 29,059 | |
| Nov-21 | \$ 149,770 | \$ 34,155 | |
| Dec-21 | \$ 149,770 | \$ 16,479 | |
| Jan-22 | \$ 151,875 | \$ 143,486 | |
| Feb-22 | \$ 76,875 | \$ 128,004 | |
| Mar-22 | \$ 73,935 | \$ 143,420 | |
| Apr-22 | \$ 73,935 | | \$ 198,765 |
| May-22 | \$ 73,935 | | \$ 207,392 |
| Jun-22 | \$ - | | \$ 165,395 |
| Jul-22 | \$ - | | \$ 124,069 |
| Aug-22 | \$ - | | \$ 81,733 |
| Total: | \$ 2,000,000 | \$ 1,222,647 | \$ 777,353 |



Cumulative Cash Flow

| Date | Original Projection | Actual Cumulative | Revised Forecast |
|---------------|---------------------|---------------------|---------------------|
| Sep-20 | 15,395 | \$ - | |
| Oct-20 | 30,790 | \$ - | |
| Nov-20 | 46,185 | \$ 46,185 | |
| Dec-20 | 61,580 | \$ 61,580 | |
| Jan-21 | 176,975 | \$ 76,975 | |
| Feb-21 | 351,745 | \$ 153,602 | |
| Mar-21 | 426,515 | \$ 244,951 | |
| Apr-21 | 501,285 | \$ 341,472 | |
| May-21 | 606,055 | \$ 441,680 | |
| Jun-21 | 710,825 | \$ 514,416 | |
| Jul-21 | 890,595 | \$ 610,056 | |
| Aug-21 | 1,070,365 | \$ 668,593 | |
| Sep-21 | 1,175,135 | \$ 728,044 | |
| Oct-21 | 1,249,905 | \$ 757,103 | |
| Nov-21 | 1,399,675 | \$ 791,258 | |
| Dec-21 | 1,549,445 | \$ 807,737 | |
| Jan-22 | 1,701,320 | \$ 951,223 | |
| Feb-22 | 1,778,195 | \$ 1,079,227 | |
| Mar-22 | 1,852,130 | \$ 1,222,647 | \$ 1,222,647 |
| Apr-22 | 1,926,065 | | \$ 1,421,412 |
| May-22 | 2,000,000 | | \$ 1,628,803 |
| Jun-22 | 2,000,000 | | \$ 1,794,198 |
| Jul-22 | 2,000,000 | | \$ 1,918,267 |
| Aug-22 | 2,000,000 | | \$ 2,000,000 |
| Total: | \$ 2,000,000 | \$ 1,222,647 | \$ 2,000,000 |



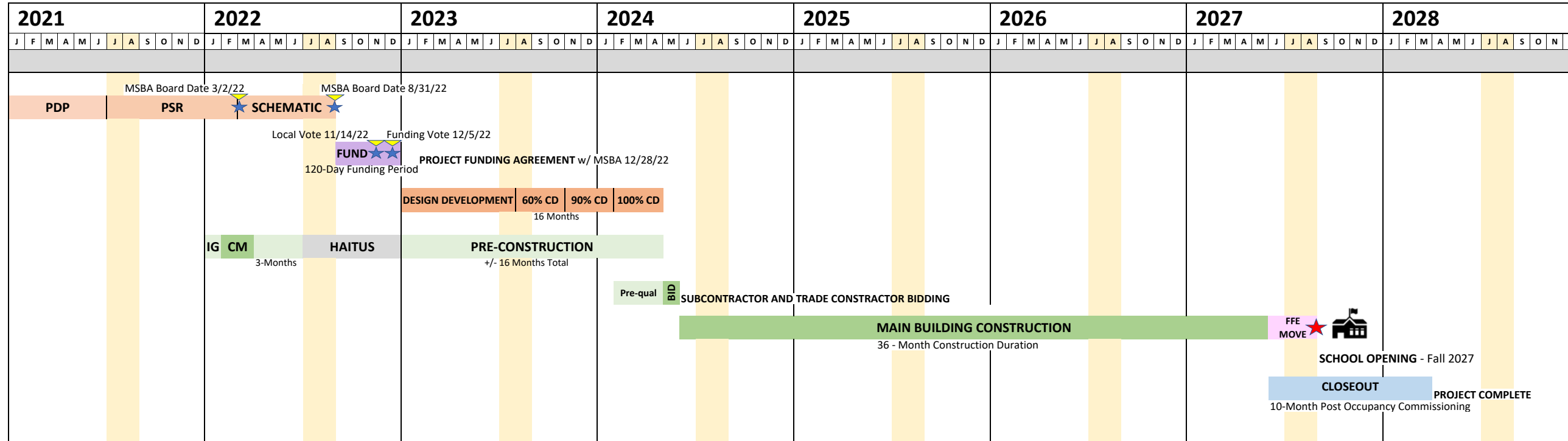
**JOHN R. PIERCE SCHOOL
PRELIMINARY PROJECT SCHEDULE
Preferred Schematic Report/Schematic Design Phase
March 31, 2022**

| ID | Task Name | Start | Finish | 2019 | | | | 2020 | | | | 2021 | | | | 2022 | | | | 2023 | | | | 2024 | | | | 2025 | | | | 2026 | | | | 2027 | | | | 2028 |
|----|--|---------------------|---------------------|--|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|--|--|------|
| | | | | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | | | |
| 1 | Eligibility Period | Mon 6/3/19 | Wed 8/12/20 | Eligibility Period | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 2 | MSBA Invitation to Eligibility Period | Mon 6/3/19 | Mon 6/3/19 | MSBA Invitation to Eligibility Period | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3 | Initial Compliance Certification | Thu 12/12/19 | Thu 12/12/19 | Initial Compliance Certification | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 4 | Study Enrollment Certification | Fri 12/13/19 | Wed 3/25/20 | Study Enrollment Certification | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 5 | MSBA Invitation to Conduct Feasibility Study | Wed 4/15/20 | Wed 4/15/20 | MSBA Invitation to Conduct Feasibility Study | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 6 | City Appropriation of Funds for Feasibility Study | Mon 5/11/20 | Mon 5/11/20 | City Appropriation of Funds for Feasibility Study | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 7 | Execution of Feasibility Study Agreement | Tue 5/12/20 | Wed 8/12/20 | Execution of Feasibility Study Agreement | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 8 | OPM Selection | Thu 4/16/20 | Tue 11/10/20 | OPM Selection | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 9 | OPM RFS Process | Thu 4/16/20 | Thu 5/28/20 | OPM RFS Process | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 10 | OPM RFS Advertisement (Submit - Appears) | Fri 5/29/20 | Thu 6/4/20 | OPM RFS Advertisement (Submit - Appears) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 11 | OPM Proposals Due | Thu 6/18/20 | Thu 6/18/20 | OPM Proposals Due | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 12 | OPM Proposals Review, Interviews, Ranking, Submittal to MSBA & Negotiations with OPM | Thu 6/18/20 | Wed 7/8/20 | OPM Proposals Review, Interviews, Ranking, Submittal to MSBA & Negotiations with OPM | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 13 | OPM Fee Proposal & Contract Submitted | Thu 7/9/20 | Fri 7/17/20 | OPM Fee Proposal & Contract Submitted | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 14 | MSBA OPM Panel Presentation | Mon 9/14/20 | Mon 9/14/20 | MSBA OPM Panel Presentation | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 15 | MSBA OPM Approval Letter | Tue 9/15/20 | Tue 9/15/20 | MSBA OPM Approval Letter | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 16 | Execute OPM Contract | Tue 11/10/20 | Tue 11/10/20 | Execute OPM Contract | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 17 | Designer Selection | Wed 9/16/20 | Wed 3/10/21 | Designer Selection | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 18 | Prepare & Submit Draft Designer RFS to MSBA | Wed 9/16/20 | Thu 9/24/20 | Prepare & Submit Draft Designer RFS to MSBA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 19 | MSBA Designer RFS Review Period | Fri 9/25/20 | Wed 9/30/20 | MSBA Designer RFS Review Period | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 20 | Final Designer RFS to MSBA | Thu 10/1/20 | Thu 10/1/20 | Final Designer RFS to MSBA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 21 | Designer RFS Advertisement (Submit - Appears) | Thu 10/1/20 | Wed 10/7/20 | Designer RFS Advertisement (Submit - Appears) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 22 | Select Local Representatives for DSP | Tue 10/6/20 | Tue 10/6/20 | Select Local Representatives for DSP | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 23 | Designer Proposals Due | Wed 11/4/20 | Wed 11/4/20 | Designer Proposals Due | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 24 | Review Designer Proposals and Check References | Thu 11/5/20 | Wed 11/11/20 | Review Designer Proposals and Check References | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 25 | Submit DSP Materials to DSP | Thu 11/12/20 | Thu 11/12/20 | Submit DSP Materials to DSP | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 26 | Designer Selection Panel (DSP) Meeting | Tue 12/1/20 | Tue 12/1/20 | Designer Selection Panel (DSP) Meeting | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 27 | DSP Interview | Tue 12/15/20 | Tue 12/15/20 | DSP Interview | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 28 | Negotiate and Approve Designer Contract/NTP | Wed 12/16/20 | Tue 1/26/21 | Negotiate and Approve Designer Contract/NTP | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 29 | MSBA Project Kick-Off Meeting | Thu 2/4/21 | Thu 2/4/21 | MSBA Project Kick-Off Meeting | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 30 | Send Contract and BRR to MSBA | Wed 3/10/21 | Wed 3/10/21 | Send Contract and BRR to MSBA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 31 | Preliminary Design Program (PDP) | Mon 12/14/20 | Tue 7/20/21 | Preliminary Design Program (PDP) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 32 | Designer Work Plan/Existing Conditions Drawings/Files Research/Review | Mon 12/14/20 | Mon 2/1/21 | Designer Work Plan/Existing Conditions Drawings/Files Research/Review | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 33 | Develop Preliminary Design Program | Tue 2/2/21 | Mon 6/14/21 | Develop Preliminary Design Program | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 34 | SBC Vote to Submit PDP | Mon 6/14/21 | Mon 6/14/21 | SBC Vote to Submit PDP | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 35 | Submit PDP Submission to MSBA (Min. 10 Weeks Prior to PSR) | Tue 6/15/21 | Tue 6/15/21 | Submit PDP Submission to MSBA (Min. 10 Weeks Prior to PSR) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 36 | MSBA PDP Review Period | Wed 6/16/21 | Tue 7/6/21 | MSBA PDP Review Period | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 37 | Respond to MSBA PDP Review Comments | Wed 7/7/21 | Tue 7/20/21 | Respond to MSBA PDP Review Comments | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 38 | Preferred Schematic Report (PSR) | Wed 6/16/21 | Wed 3/2/22 | Preferred Schematic Report (PSR) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 39 | Develop Preferred Schematic Schematic Report | Wed 6/16/21 | Wed 11/17/21 | Develop Preferred Schematic Schematic Report | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 40 | Prepare and Submit Project Notification to Mass Historical Commission and Receive MHC Response | Wed 12/8/21 | Tue 1/4/22 | Prepare and Submit Project Notification to Mass Historical Commission and Receive MHC Response | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 41 | SBC Vote to Submit PSR | Mon 12/13/21 | Mon 12/13/21 | SBC Vote to Submit PSR | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 42 | Submit PSR Submission to MSBA | Tue 12/28/21 | Tue 12/28/21 | Submit PSR Submission to MSBA | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 43 | MSBA PSR Review Period | Tue 12/28/21 | Mon 1/17/22 | MSBA PSR Review Period | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 44 | Respond to MSBA PSR Review Comments | Tue 1/18/22 | Mon 1/31/22 | Respond to MSBA PSR Review Comments | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 45 | Facilities Assessment Subcommittee (FAS) Presentation | Wed 2/2/22 | Wed 2/2/22 | Facilities Assessment Subcommittee (FAS) Presentation | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 46 | Address FAS Comments | Thu 2/3/22 | Thu 2/10/22 | Address FAS Comments | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 47 | MSBA Board Vote on PSR & Approval to Move to Schematic Design | Wed 3/2/22 | Wed 3/2/22 | MSBA Board Vote on PSR & Approval to Move to Schematic Design | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 48 | Schematic Design (SD) | Thu 3/3/22 | Wed 8/31/22 | Schematic Design (SD) | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

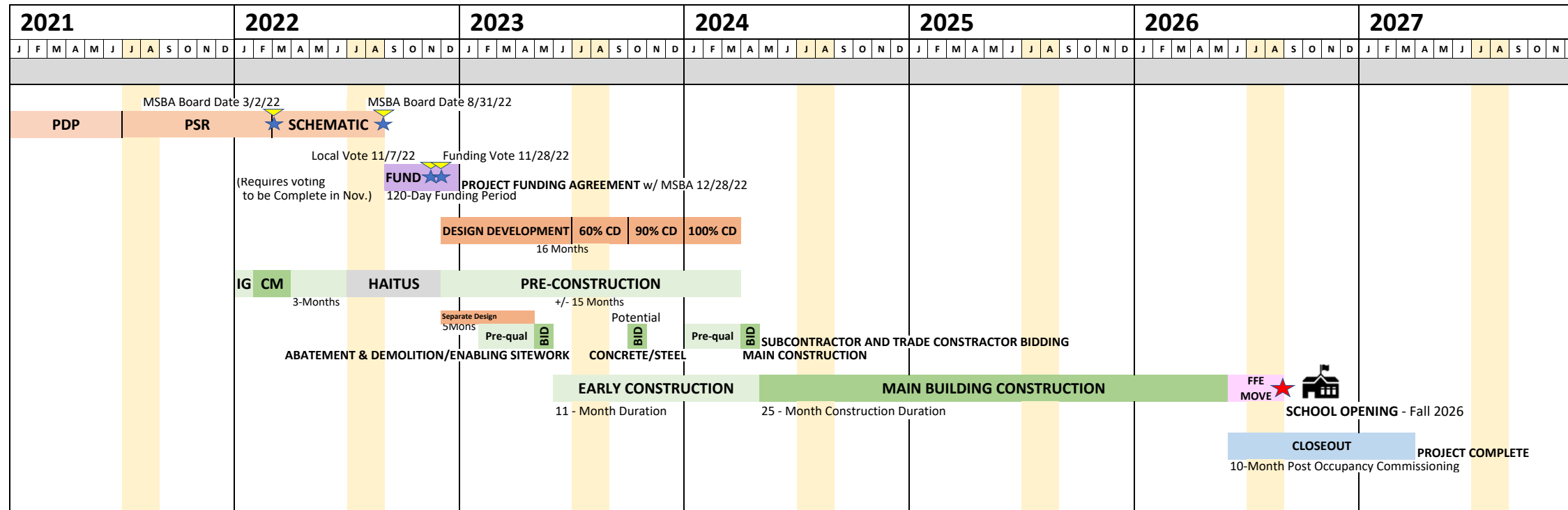
**JOHN R. PIERCE SCHOOL
PRELIMINARY PROJECT SCHEDULE
Preferred Schematic Report/Schematic Design Phase
March 31, 2022**

| ID | Task Name | Start | Finish | 2019 | | | | 2020 | | | | 2021 | | | | 2022 | | | | 2023 | | | | 2024 | | | | 2025 | | | | 2026 | | | | 2027 | | | | 2028 |
|-----|--|---------------------|--------------------|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|----|----|----|------|--|--|--|------|
| | | | | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | | | | |
| 96 | CM at Risk Procurement Process (Or GC Below) | Mon 1/24/22 | Fri 6/14/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 97 | SBC Approves Use of CM at Risk Delivery & Selection Committee | Mon 1/24/22 | Mon 1/24/22 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 98 | CM At Risk Application & submit to OIG (If Applicable) | Tue 1/25/22 | Mon 1/31/22 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 99 | Office of Inspector General Review & Approval | Fri 3/4/22 | Thu 3/31/22 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 100 | CM at Risk RFQ Process | Thu 2/24/22 | Thu 3/17/22 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 101 | CM at Risk SOQs Due | Thu 3/17/22 | Thu 3/17/22 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 102 | CM at Risk RFP Process (If Applicable) | Fri 3/18/22 | Fri 4/1/22 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 103 | CM at Risk Proposals Due | Fri 4/1/22 | Fri 4/1/22 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 104 | CM Interviews (Notify CMs that all will be interviewed on this date in RFP) | Fri 4/8/22 | Fri 4/8/22 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 105 | CM Award/Notice to Proceed (*Contract Follows) | Tue 4/12/22 | Tue 4/19/22 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 106 | Preconstruction | Wed 4/20/22 | Fri 6/14/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 107 | Trade Contractor Prequalifications | Thu 2/1/24 | Mon 4/22/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 108 | Advertise Trade Contractors RFQ | Thu 2/1/24 | Wed 2/7/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 109 | Trade Contractor RFQ Advertisement & Response Time | Thu 2/8/24 | Wed 3/6/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 110 | Trade Contractors SOQ Due | Wed 3/6/24 | Wed 3/6/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 111 | Review Trade Contractor SOQ | Thu 3/7/24 | Wed 4/17/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 112 | Prequalification Committee Review Meeting | Wed 4/17/24 | Wed 4/17/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 113 | Notify Trade Contractors for Bidding | Mon 4/22/24 | Mon 4/22/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 114 | Permitting and Regulatory Filing Requirement | Thu 11/16/23 | Wed 5/1/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 115 | Final Planning Board/ Zoning Board of Appeals | Thu 11/16/23 | Wed 3/6/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 116 | Notice of Intent to Conservation Commission (Review based on Preliminary Site Design w/ Final Site Design due at 60% CD) | Thu 11/16/23 | Wed 3/6/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 117 | Final Transportation Board Review | Thu 11/16/23 | Wed 12/13/23 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 118 | NPDS Construction General Permit | Thu 3/7/24 | Wed 4/3/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 119 | Permits from City Engineering Department | Thu 12/14/23 | Wed 12/27/23 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 120 | Special Permit to Planning Department (parking) | Wed 12/13/23 | Tue 1/9/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 121 | EPA-NPDES/SWPPP | Thu 3/7/24 | Wed 4/3/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 122 | Building Permit | Thu 4/4/24 | Wed 5/1/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 123 | Bid Phase (Main Construction) | Thu 4/25/24 | Mon 7/1/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 124 | Main Bid Period | Thu 4/25/24 | Thu 5/30/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 125 | Final GMP Contract | Fri 5/31/24 | Mon 7/1/24 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 126 | Construction | Mon 6/17/24 | Fri 8/27/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 127 | Start Main Construction | Mon 6/17/24 | Fri 5/28/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 128 | Substantial Completion | Mon 5/31/27 | Mon 5/31/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 129 | FFE Installation & Move | Tue 6/1/27 | Fri 8/6/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 130 | Punchlist | Tue 6/1/27 | Fri 8/6/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 131 | Final Completion of New School | Fri 8/6/27 | Fri 8/6/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 132 | Teacher Move-In | Mon 8/9/27 | Fri 8/27/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 133 | School Opening | Wed 9/1/27 | Wed 9/1/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 134 | Project Closeout Phase | Wed 9/1/27 | Mon 1/31/28 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 135 | Prepare and Submit Closeout Documents | Wed 9/1/27 | Fri 10/29/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 136 | Final Application for Payment | Fri 10/29/27 | Fri 10/29/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 137 | Submit 100% DCAMM Contractor Evaluations | Mon 11/1/27 | Fri 11/12/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 138 | Final Reimbursement Request | Tue 11/30/27 | Tue 11/30/27 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 139 | MSBA Closeout Documents Submitted | Tue 11/30/27 | Mon 1/31/28 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

PIERCE SCHOOL (LINEAR SCHEDULE)
OPTION 3B-H BASELINE SCHEDULE - One Bid Package



PIERCE SCHOOL (STACKED SCHEDULE)
OPTION 3B-H ALTERNATIVE SCHEDULE - Two Bid Packages



- Potentially save 12 months on overall schedule
- Allows for a September 2026 School Start
- Provides additional time for the most complicated part of construction
- Swing space starts in summer 2023 and ends summer 2026
- Abatement & Demolition and Enabling Site Prep can be a stand alone Bid Package
- Allows demolition to inform design
- May need to advance a Concrete/Steel Bid Package for procurement

Project Number: 2101

Project Name: Brookline Pierce School

Company Name: MDS-Sasaki (including Consultants)

| Company Name | Workforce Participation | | | | |
|----------------------------|-------------------------|------------|-------------|---------|-------------|
| | Minority Hours | Minority % | Women Hours | Women % | Total Hours |
| MDS | 0 | 0.00% | 2890.5 | 71.52% | 4041.5 |
| Sasaki | 843.5 | 24.23% | 3026.5 | 86.94% | 3481 |
| A.M. Fogarty | 0 | 0.00% | 0 | 0.00% | 56 |
| Hastings | 0 | 0.00% | 0 | 0.00% | 18 |
| GGD | 0 | 0.00% | 4.75 | 3.43% | 138.5 |
| LGCI | 57.3 | 55.10% | 0 | 0.00% | 104 |
| Feldman Land Surveyors | 16 | 4.01% | 8 | 2.01% | 399 |
| PEER Consultants | 0 | 0.00% | 0.5 | 0.27% | 186.25 |
| Souza True & Partners Inc. | 0 | 0.00% | 59 | 65.74% | 89.75 |
| New Vista Design | 15 | 12.50% | 15 | 12.50% | 120 |
| Vanasse & Associates, Inc. | 99 | 61.30% | 103 | 63.78% | 161.5 |
| Total | 1030.8 | 157.14% | 6107.25 | 306.18% | 8795.5 |